



ANNUAL REPORT 2016

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Umyalezo ovela kwiOmbud



Ngokohlobo lomsebenzi wam akukho mntu undixeleyo ukuba yintoni na elungayo e-UCT. Endaweni yoko abantu bayeza kum baze kukhalaza ngezikroba ezikhoyo kwinkqubo yalapha, usilelo lobulungisa, uqhawalelo kucikizeko nangazo zonke iingxaki. Leneto ke ibanga imingeni kulo msebenzi, kodwa ke kambe, mandikhawuleze ukongeza ngelithi, ngumsebenzi ekwanelisa kakhulu ukuwenza. Xa bendijonga izinto ezingasebenziyo ndiye ndadibana nezinto ezisebenza kakuhle. Ixabiso leOmbuds likwiizimvo endiye ndizivakaliselwe ngabandwendweli kwiinxaxheba eziliqela endizithathayo ekuncediseni i-UCT ekubeni ibe nobulali. Lulwaneliseko lokunceda abanye abantu "bacacelwe kwiinkalo ezinobumfiliba", ngokwendlela awabeka ngayo omnye umtyeleli. Ukunceda abanye abantu, nokuba ngamanye amaxesha ndiziva ndidybheke kakhulu "njengomlondolozi weenyembezi zabo", kunomvuzo omkhulu njengoko neyunesiti nayo isiba nekufundayo kule nkqubo.

"NjengeOmbud, ndiye ndiwabone onke amacala ezintsompothi ezibekwa ngabatyeleli kanye nabaphenduli."

Ngomhla we-12 Agasti (ongekho kwesi sithuba senzelwa le ngxelo), ndaye ndamenywa yiStudent Orientation and Advocacy Service, iNkonzo yoqhelaniso lwabafundi, ukuba ndiye kuthetha ngenxaxheba yam. Ndaye ndafumanisa ukuba yayikhona into engumahluko ekubeni phakathi kweli qela labafundi likhulu. Ndakhawuleza ndayibhaqa, yayingumoya wabo wolonwabo nochulumanco. Leyo ke yinto endingafane ndiyibone kakhulu emsebenzini wam.

Iyunivesiti ngumsonto onamaghina-qhina, ekubandakanyeka kuwo amaqela amaninzi anjongo zavo zikhuphisanayo. Ngokohlobo lwayo, kuye kwenzeke ke ukuba abe kwiimeko zongquzulwano, olukhulu noluncinane. NjengeOmbud, ndiye ndiwabone onke amacala ezintsompothi ezibekwa ngabatyeleli kanye nabaphenduli. Ndibona umzobo wemeko ngobungakanani bawo, kubandakanya neendlela ehamba ngazo inkqubo nobunjani bongquzulwano,

izizathu ezisezingcanjini zalo neemeko ezingamatyheneba aluphembelelayo olo ngquzulwano. Kananjalo ndiba sendaweni entle endenza ndilibone ifuthe elibi elunalo ungquzulwano kumaqela ngamaqela ahlukaneyo. Inxaxheba yam njengeOmbud kukuba ndiphucule isakhono seyunivesiti ekukhawulelaneni nongquzulwano.

Le ngxelo ibandakanya isithuba esisukela kumhla 1 Julai 2015 ukuya kumhla wama-30 Juni 2016. Ize hlo ezihlanu ezibandakanyiweyo kule ngxelo zaqala kwisithuba esiryathelweyo kwinxelo eyandulela le, zaza zayo kuqukunjelwa kwesi sithuba senzelwa le ngxelo.

Ingeniswa ngembekokazi



Zetu Makamandela-Mguqulwa

Intshayelelo

Iofisi yeOmbud iseenza njengovimba weyunesiti aphi abantu abasuka kwiinkalo zonke zeyunesiti banokuya kudimbaza khona izikhokelo malunga neenxkalabo ezichaphazela umntu lowo ngokwemeko azifumana ekuyo, kanti ngokunjalo neziphathelele kwinkqubo ngokubanzi. Impendulo yeOmbud kwimiba etha yaza kwandlalwa kwifisi yayo iba yelungiselelwu ukuba ingqamane kangangoko nobunjani bemeko leyo ibekwayo. Okuyinene kona kukuba iofisi yeOmbud ifanele ukuba yindawo yokugqibela yokuya kuyo, oko kukuthi, ifanele ukuba isetyenziswe xa abantu bethe bankqonkqa zuko zonke iingcango, kodwa bashiye ka bengekaneliseki ziziphumo, ngakwicala lobulali bazo. Kambe ke, amaxesha amaninzi abantu beza kule ofisi bengakhange baqale ngokuya kunkqonkqa zuko kweminye iminyango ngeenkxalabo zabo, isizathu ikukuba bengaquinisekanga ncum ngeendlela abanokuzithatha okanye benenkolelo yokuba abasyai kumanyelwa okanye baphathwe ngobulali. Isikakhulu aba bantu baba nento ethi iofisi yeOmbud ibe yindawo yokuqala ukuzimamela ngenzondelelo iinkxalabo zabo. Enyanisweni, ndibonile ukuba ukwenziwa kwengxelo, kwezinye iimeko, kukhokelela ekuveleni kwezikhalazo ezitsha, ngenxa yosilelo oluye lwenzeka kwezinye iinkalo ezikhoyo ekunokuanjwa ngazo kusombululo lweengxaki.

Xa abatyeli besiza, yonke imiba abeza nayo ingxamisekile. Xa ungmuntuyedwa emsebenzini akukwazeki ukuba ungaziqobi ekukhawulelaneni nemfumba yemiba, usakha ubudlelane, kodwa ungadanga wawulahla umgama ofanele ukuba khona phakathi kwakho namaqela achaphazelekayo. Phambili phaya apha kule ngxelo uza kuzotya umfanekiso opheleleyo wabo bathe batyelela le ofisi, neentlobo zeenkxalabo zabo. Lo mfanekiso uya kulandelwa zizindululo eziye zenzelwa iyunivesiti.

Imvelaphi

IOfisi yeOmbud yeYunivesiti yaseKapa yasekwa yiKhansile yeYunivesiti ngo-2010, yaze yatshayelelwu ngolu hlolo: "I-Ombud yeyunesiti- isithuba eso awathi uGqr Max Price, iNqununu, wasoloko eyishumayela imfuneko yaso ukusukela ekubekweni kwakhe - ngumsebenzi womtu okhethiweyo ongathathi cala wokusombulula iimbambano nomsebenzi wakhe oyindoqo ikukubonelela abantu beyunesiti ngoncedo olungathiya pahaha nolungenabucededu buninzi, kubandakanya abafundi nabasebenzi. Umsebenzi weOmbud, ngokwesaziso esithe sakhutshwa kutsha nje ngusihlalo weKhansile, uArchbishop Njongonku Ndungane, unembali ende nenesithozela njengesixhobo sokuthintela uncungcuthekiso, nedolo nezinye iindlela ezigwenxa nezingenabulali kwimpato. Kwesi sikhundla, uMakamandela-

Mguqulwa uya kuthi abe “ngumbetheleli wobulali”, osebenza njengovimba weenkcukacha neengcebiso; onceda ngeependulo kwimibuzo yabantu; encedisa nasekusionjululweni kweenkxalabo nakwiimeko ezinobuzaza.” (Monday Paper, Volume 29, 16, 22 Oktobha 2010)

Kwiindawo ezininzi zehlabathi, iiOmbud zeeyunivesiti zisungulwa ngenxa yezidube-dube neenguqu ezininzi ezibonakalayo, ize ke iofisi leyo ibe sesinye sezsombululo esingajonganga nje nezikhalazo kuphela, koko ikwayindawo yokunceda ekusetyenzisweni kweengcinga ezintsha nokwenza inguqu kwiziko elo. Iofisi yeOmbud yase-UCT ayizange isekwe ngenxa yongqazulwano olubonakeleyo, koko ngenxa yembono yokuba iofisi ezimeleyo engakhethi cala inganceda ekuzifezekiseni iinzame ze-UCT zokuzisa inguqu ngokuthi ezinye zezinto ezenziwayo zibandakanye nezi zilandelayo:

1. Ukuzimamela iinkxalabo nokuzithathela amanyathela izikhala.
2. Uqequesho kwiimeko zongqazulwano, usombululo nenkqubo zolamlo zesiqhe.
3. Ukuqinisekisa ngobulali kokwenzekayo eyunivesiti nakwizigqibo ezithathwayo.
4. Ukuzihlaluty aingxaki nokukhangela iindlela zokuzisombulula.
5. Ukuqwelasela omabini amacala kwimbambano nethuba elinobulali lokumanyelwa.
6. Ukuqinisekisa ngofikeleko lweofisi yeOmbud (ukukhuthaza inkonzo

nokusebenziseka kwayo lula).

7. Ukubonelela ngeenkukacha ezimalunga nemigaqo-kqubo ye-UCT nokuqwalasela ubulali kwiinkqubo nezikroba ezinokuvuleka kuzo.
8. Ukuqwelasela iindlela ezhamba ngazo izinto, nokwenzela iinkokeli zeyunivesiti izindululo malunga neenguqu, njengomkhuthazi-nguqu.

I-Ombud ibonelela abantu namaqela abantu ngendawo enokhuseleko yokuba bavakalise iinkxalabo zabo besazi ukuba baza kumanyelwa. Ukuza kuthi ga ngoku sele ndimamele abantu abangama-5483 bethetha ngamava abo e-UCT. Ukuqala kwam ukungena kwesi sikhundla ngo-2011, ndaye ndathi “Ukumamela sisiphosinqabileyo; kuzalwa ngamava eminyaka-nyaka. Ndzifanekisa nqwa nomfundis wokumamela”. Emva kweminyaka emihlanu ndise-UCT, andikaphumeli kwzifundo zokumamela. Endaweni yoko ndiqaphela ukuba ukuyiphumela inkalo yezi zifundo kungaba yinto enobungozi, njengoko kufuneka ndimamele njengesiqala-nkunda ngamaxesha onke kubatyeeli bebonke. Ndingatsho nje ngaphandle kwamatandabuzo ukuba iiofisi zeeOmbud zezinye zeeofisi ezimbawala ezigunyaziselwe ukumamela ngaphandle kokugweba nezinokuba nempumelelo ukuba ziyeva. Oku ke kubukelwa ngokunyanisekileyo. Nakubenii isenokukhangeleka iyinto encinane, ithi iyinike ubuntu iyunivesiti. Omnye umtyeleli osele emkile ngoku apha eyunivesiti wabhala wathi.

Zetu,

Ndiyathemba uphila kakuhle.

Bendicinga ngawe ngenye imini - nesiphiwo sakho esingummangaliso sokushenxisa ubumfiliba. Ngoku ndikunye no-XXX eLondon. Ndayithanda kakhulu inkxaso yakho nentelekelelo yakho kwimeko yeengqimba zamafu amnyama.

Ngemibuliso

XXX

Amaxesha amaninzi abantu abeza kufuna uncedo kule ofisi baba noloyiko lokuba abanye abantu baza kukwazi ukuba bebekhe baqhagamshelana neofisi yeOmbud. Injalo kakhulu le nto kubafundi bezidanga ezilandela ezokuqala abazifumana kwiimeko zongquzulwano nabo bafunda phantsi kokhokelo lwabo okanye kwabo bahlolhi bangekaqinisekiswa ngobugxina kwimisebenzi yabo abazifumana bekwimeko yongquzulwano nabo bangentla kwabo, benoloyiko lokuba imisebenzi yabo ayisoze iqinisekiswe ngobugxina kulo masebe basebenza kuwo. Umfundi wezfundo zemasters oweza kukhalazela "ukungahoywa" ngulowo afunda phantsi kokhokelo lwakhe waye wawakalisa umnqweno wokuthweswa esi sidanga ngaloo nyaka. Wathatha iintsuku ezama ukuthatha isigqibo ngokuba ndiqhagamshelane na okanye ndingaqhagamshelani noNjingalwazi wakhe ngalo mba, njengoko wayeziqonda ukuba angekhe aphumelele eyedwa. Wayesoyika. Wacela ukuba akhe aye kuthandaza ngalo mba, akhe alale

phezu kwavo, azile nokutya, wamana equqa ebuyeleta izihlandlo zada zaba malunga nesine, engade afumane sigqibo. Wayengafuni ukuba aziphose enyuleni, azonakalisele. Wayesithi uNjingalwazi wakhe uyinkokheli kule nkalo, futhi ungumtu angakuthandayo ukusebenza naye kwixesha elizayo. Ekugqibeleni ndaye ndadibana noNjingalwazi lo ndamnika ingxelo umfundu lo. UNjingalwazi yena waye wamtsalela umnxeba esithi mabakhawuleze badibane emva koko. Umfundi waye wandenzela ingxelo ethi yahamba kakuhle kakhulu loo ntlanganiso, yacaciswa naloo 'mpazamo" ngawkicala likaNjingalwazi futhi oku kungaqondani kwabanika ithuba lokuba batthethi ngeprovujekthi yakhe kubandakanya nezicwangciso zokusebenzisana kwiiprovujekthi kwixesha elizayo. Isiphelo esonwabisayo!

lofisi yeOmbud, ngokwesiqhelo ayifanelanga ukuba ibe yindawo yokuqala ekuyiwa kuyo, njengoko le ofisi ingathathi indawo yezigqeba zeyunivesiti ezikhoyo zokubhenela, koko ibambisana nazo. liofisi zeeOmbud zimamela bonke abalapha kumasango eyunivesiti, zide ziphumele nangaphandle kwemida yonke. Olu fikeleleko lukhuthazwa nayimigangatho yobuhlebo, yokungakhethi cala, yokuzimela nokusebenza ngaphandle kwemida yezigqeba ezisesikweni. Le ofisi yiofisi engundoqo aphi abantu beyunivesiti bamkelekileyo ukuba batthethi ngokukhululekileyo ngawo nawuphi na umba, nanini na. IOmbud ibambelela kwiMigangatho yoMsebenzi emine eyamiselwa nguMbutho weeOmbud weHlabathi (I-International Ombud's Association). Nantsi loo migangatho:

Ukuzimela

Ngenjongo yokuqinisekisa ngokungakhethi cala le ofisi ingaphandle kwazo zonke izigqeba zeyunivesiti, ngomsebenzi nangenkangeleko. IOfisi yeOmbud yenza ingxelo kuSihlalo weKhansile, kodwa ke kambe inalo ufilelelo nakwiQela leeNkokeli zeYunivesiti eziPhezulu (Senior Leadership Group) ngenjongo yokuthethana ngemiba neemeko zongquzulwano ezivelayo. IOmbud inikwe igunya lokuba iqokelele zonke iinkcukacha ezifunayo kubo bonke abantu beyunivesiti ukuze ikwazi ukuvelisa ubunzulu bomba lowo.

Ukusebenza ngaphandle kwezigqeba ezisesikweni:

Kwiingxelo zam ezidlulileyo bekuthiwe “ezingekho sikweni”. NjengoSihlalo woMmandla weAfrika woMbutho weeOmbud weHlabathi (African Region Chair of the International Ombud’s Association) ndaye ndakhawuleza ndaba nokuwugatya lo mgangatho njengonokwenza ubhideko apha eMzantsi Afrika. Apha eMzantsi Afrika xa uqhagamshelwano okanye iinkqubo zingekho sikweni, kwezinye iinkcubeko phofu, isenokunkira intsingiselo yokungaqheleki (ukungabikhko mgangathweni uqhelekileyo). Iofisi yeOmbud, ayinjalo, njengoko yona iliziko elisekiwego yiyunivesiti yaseKapa ngokusesikweni. Le ofisi ikhuthaza abantu ukuba basombulule iingxaki bengadanga badlulela kumanqanaba olawulo aphezulu, zingekade zinabe zibe mandundu. Nangona inguvimba wemicimbi engafakwayo kwiirekhodi,

iOmbud iqwalasela indlela ezihamba ngayo izinto, imiba neenkxalabo ngemigaqo-nkqubo neenkqubo, kubandakanye nemiba enokuthi ivele kwixesha elizayo, bungakhange phofu butyeshelwe ubuhlebo, ize ke yenze izindululo malunga namanyathelo okukhawulelana nazo.

Ukungakhethi cala

Iofisi yeOmbud iqwalasela imicimbi yawo onke amaqela achaphazelekayo kwimeko ethile khona ukuze iwancedise ekufikeleleni kwizivumelwano ezamkelekileyo macala nezinobulali, nezihambelanayo nomnophiso weyunivesiti nezinto ezilixabiso kuyo. Le ofisi ayisayi kusebenza njengomlomo weyunivesiti okanye womntu othile. IOmbud igxininisa kubulali nobulungisa.

Lo Mgangatho wokuSebenza ngathi ubhidaniswa nokuchopha elucingweni, aphi amanye amalungu eyunivesiti alindela ukuba iOmbud ingabi nazimvo zitsolileyo ngakumbi ezihambisana nomba weenguqu notshintsho. Njengoko sele nditshilo, IOmbud kufuneka ibonakalise izinto ezixabisekileyo kwelo ziko ilisebenzelayo. Inguqu yenyenye yeentsika ezintlanu zeSicwangciso esiliQili se-UCT sika-2010 – 2014.

UbuHlebo

Eyona nto ngathi yeyona ibalulekileyo ngeofisi yeOmbud kukuba yindawo enokutyelelwa ngokukhuselekileyo. IOmbud ilugcina luyinto elihlebo lonke uqhagamshelwano nabo bafuna uncedo. linkcukacha zabatyeleli nezemicimbi

abayivelisayo azixelelwa omnye umntu ngaphandle kwemvume. Ukuzinikezela kwinto yobuhlebo akugungqi; uphambuko kule meko luye ke lubekho kuphela xa kubonakala ukuba kukho umngcipheko womenzakalo.

Izibakala zoGyunyaziso zingajongwa phaya kwiSihlomelelo A.

Ukufumana intseko

Njengengcali kusombululo longquzulwano ndandifudula ndikuqonda, futhi ndisakuqonda nangoku, ukuba iinkqubo zokuyondelelana zamaziko, njengenkubo yomzimba womntu, zisenokungayamkeli inxene yeziko elo evela ngaphandle. Oko ndathi ndaqeshwa ndaye ndaqulunqa iziganga zogunyaziso ezisekelwe phezu komgaqo-nkqubo weOmbud owathi waqulunqwa yiyunivesiti. Ndiba neendibano neqela labalawuli, iiNtloko zaMacandelo eZifundo zonke, abalawuli abaPhetheyo (Executive Directors) namanye amaqela achaphazelekayo aphambilii afana neeYuniyon i neKhansile yaBameli baBafundi (SRC), ngenjongo yokudala nokulondoloza ubudlelane. Ndiye ndizamele ukuba ezi ndibano ndibe nazo kabini ngonyaka. Ndiye ndenze neentetho-nkcazelu kuMaqonga afana neProfessional and Administrative Support Staff (PASS), ngokumenywa, nakwiindibano zoqhelaniso lwabasebenzi ngokusebenzisana neSebe lezaBasebenzi (HR). Ndityelela amacandelo ezifundo ndiye kuthetha ngenxaxheba, kananjalo ngamaxhesha athile ndithumele namanqaku kwi-UCT Monday Paper okanye kwiVarsity, futhi siye sithumelele amacandelo ezifundo, izakhwi ezhilala abafundi, I-SRC, iiYuniyon neemanejala

zamacandelo ezifundo. Siyahlahiya iwebhusayithi njengomnye uvimba wokubethelala ukufumaneka kwale nkondo ezingqondweni zabantu, kunjalo bengekayifuni nokuyifuna. Ndinombulelo omkhulu kumasebe athi asimemele ukuya kwenza iintetho-nkcazelu kuwo. Xa ndijonga zonke iinzame zethu zokubhengeza le ofisi, ndiye ndibone ngathi ilizwe lomlomo lelona linefuthe elikhulu, ngelia iingcebiso ezivela kumacandelo ezifundo, zisanda nazo. Ndikhumbula ndisithi komnye umfundu owacyisywa ngumhlobo wakhe ukuba akhe atyelele le ofisi, sizama ukuba singabi "yeyona mfihlelo igcinakele kakuhle kakhulu yale yunivesiti". Anelisekile lusombululo lwengxaki yakhe, waye wandibhalela esithi:

Nksz Makamandela-Mguqluwa

Oku kulandelayo kunxulumene nokundincedisa kwakho ekubeni XXX ekuqaleni kwalo nyaka. Ndiyabulela. Andazi ukuba ngendathini na ukuba wawungazange undincedise xa ndathi ndatyelela iofisi yakho ndisoyika futhi ndikhathazekile ngentsasa yomhla wama-25 Januwari, xa ndandisele ndiza ku-XX. Kwiiveki ezimbini endazichithela kwiinzame zokufumana umntu wakwi-XX wokuba akhe andimamele, wena waba ngumntu wokuqala ukundimamela. Umntu wokuqala owayengazimislanga kundidlulisel a kwenye indawo nokundixeleta ukuba kwakungekho nto yayinokwensiwa. Ndiya kuhlala ndinombulelo ngexesha owathi walithatha undimamela uyiqonda nemeko endandikuyo wandivulela indlela yokuba ndi-XXX, kodwa ke ilusizi into yokuba loo nto iwele emagxeni omntu wangaphandle

kwe-XXX. Ululutho kakhulu kubafundi abaye bazifumane benongquzulwano noGoliyathi wase-UCT namasebe ayo kwaye mna ndiza kuthi gqolo ngokumcebisa ukuba eze kule ofisi yakho nabani na onengxaki ne-UCT. Ndingathi ke emva kokuthetha ngolu hlubo, ndinexhala lokuba enyanisweni ngokohlubo obeka ngalo, 'uyeyona mfihlelo igcinakele kakuhle kakhulu yase-UCT'. Yingxaki ke le kuye wonke umtu okholelwa ekubenit udlelwe indlala yi-UCT, kodwa azive eyedwa kungekho mntu ungakwicala lakhe. Ngoko ke mna ndikholelwa ekubeni kuninzi okusafanele kwensiwa ekubhengezeni le ofisi yakho, izinto ezifana nokwensiwa kweentetho-nkazo ngexesha loQhelaniso lwabafikayo (Orientation) okanye ngesithuba kwi- UCT Radio. Ube libaso kum lokundikhanyisela ngexesha lengxaki Yam, futhi ndikholelwa ekubeni ungaba njalo kabantu abaninzi.

Enkosi kakhulu, uThixo akusikelele.

XX

Isicwangciso esiliqili sokwenza ingxelo

Phezu kweengxelo ezibhaliwego zininzi ezinye iindlela zokumana kusenzelwa amasebe aMacandelo eZifundo ingxelo. Ingxelo yonyaka yona inemisebeni emithathu ebalulekileyo:

1. Okokuqala nokona kubaluleke kakhulu, iqinisekisa ukuba lukhona uxanduva lokwenza ingxelo phakathi kweOfisi nabantu ebasebenzelayo.
2. Okwesibini, ibonelela ngovandlakanyo olusemtethweni lokuqhubecka apha eyunivesiti, kananjalo inika iimkcukacha ezenza ukuba abaphathi nabalawuli babe nokunkiwa uxanduva lokuphendula ngezinto ezithe zenziwa okanye zangensiwa apha ekuhambeni konyaka lowo.
3. Okwesithathu, inika uluntu iqonga lokuba bacacise, baxoxe, futhi bakhuthaze ukusetyenziswa kwale nkonzon kumasango eyunivesiti.
4. Into yokugqibela efanele kuveliswa malunga neNgxelo yoNyaka kukuba iOfisi yeOmbud yenza ngayo umsebenzi olulutho kwiziko eli lonke. Izindululo eziqulathwe kwiNgxelo yoNyaka zithe gabalala uhlobo olu lwazo, kwaye ziphakamisa iinguqu kwimigaqo-nkqubo okanye kwiinkqubo zolawulo, iinguqu ezo ezithi zibe lulutho ebantwini kwiziko eli nokuba bebengakhange bona bade bayu kutyelela iOmbud ngeliya kufaka izikhalaizo.

Ushwankathelo lonyaka

Umthamo wemicimbi

Kwesi sithuba senzelwa le ngxelo inani labantu abaye batyelela iOmbud liye lenyuka kakhulu ukusuka kuma-498 ngo-2015 laya kuma-583 ngo-2016, apha kwesi sithuba senzelwa le ngxelo ingama-706 imicimbi eye yaziswa kule ofisi.

iTheyibhile1

Abatyeleli ngeengcebiso	512
Abatyeleli ngeenkukacha nje kuphela	71
BEBONKE ABATYELELI	583

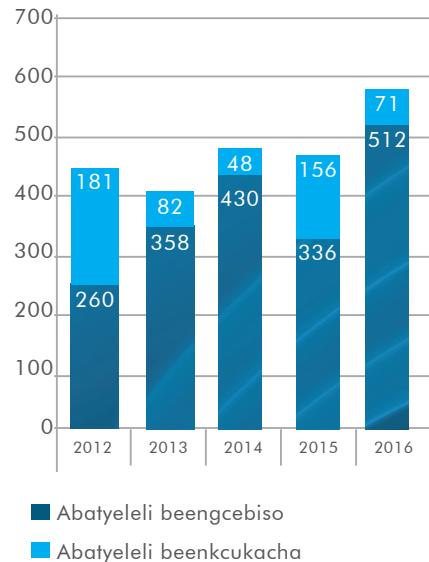
Ulwahlulo lwemiba

Ukusukela ngo-2012, le ofisi iye yasebenzisa iinkalo ezifanayo zokwenziwa kwengxelo ezaqlunqwa yi-IOA zokuchaza izizathu zokuhagamshelana kwabantu nale ofisi. Le nkubo ineenkalo ezilithoba ngokubanzi nezingama-99 eziphantsi kwazo, ezisetyenziswa ekwahluleni imiba, imibozo okanye iinkxalabo. Ifisi yeOmbud yase-UCT apha eminyakeni iye yazilunga-lungisa ezi nkalo ukuze zifanelane neengxaki zase-UCT.

Le theyibhile ingezantsi apha ibonakalisa inani lemicimbi enxulumene nenkalo nganye kwiinkalo ezifanayo kule minyaka mihihanu idlulileyo. ITheyibhile 4 inika inani lemiba ngo-2016 ngokweenkalwana ezingaphantsi nezineenkukacha ezithe kratya malunga nemiba neenxalabo.

iGrafu1

Inani labatyeleli okusuka ngo2012 – 2016



Ulwahlulo lwemiba lwe-IOA:	2016	2015	2014	2013	2012
Imbuyekezo naMalungelo	22	23	17	42	53
Ubudlelane babanonxulumano	110	87	81	136	196
Ubudlelane boontangandini nobamakhawlane	54	46	43	38	60
Ukuqhube nophuhliso lwemisebenzi efundelweyo	57	55	41	67	60
Ukuqhube nophuhliso lwemisebenzi efundelweyo	104	45	51	73	49
Ezomthetho, Ezemigaqo, Ezemali noThotyelo	62	45	23	50	48
Ukhuseleko, Impilo neNdalo Esingqongileyo	170	142	157	218	33
Imiba yeenkonzo/yoLawulo	80	83	52	30	72
Ephathelele kwiZiko, kwiZicwangciso Eziliqili nakumNqophiso	47	79	87	117	71
liNqobo, iNtsulungeko neMigangatho	706	605	552	771	642

iTheyibhile 2: Inani lemiba ngokweenkalo ezifanayo zokwenzwa kwengxelo ze-IOA ukusukela kwiNgelo yoNyaka ka-2012 ukuya kweka-2016

** Isithuba sengxelo yonyaka ka-2012 sineenyaqo ezili-14, esezinye iingxelo sineenyaqo ezili-12.

linkalo zokwenziwa kweNgxelo ezifanayo ze-IOA ngokweMiba/ ngeeNkxalabo

linkalo neenkalwana (ezilungiselelw I-UCT)

1. **Imbuyekezo, Amalungelo, Amawonga nokuvunywa** - Imibuzo, iinkxalabo, imiba okanye imibuzo malunga nobulali, ukufaneleka nemfano yembuyekezo yabasebenzi, amalungelo namanye amaphulo amalungelo.
- | |
|---|
| a. Imbuyekezo – Izinga lomvuzo, isixa somvuzo, ulwahlulo lwemivuzo yomsebenzi/inqanaba, okunye. 7 |
| b. Intlawulo – Ulawulo Iwentlawulo, uqhagamshelwano olunxulumene nentlawulo. 2 |
| c. Amalungelo – Izigqibo ezimalunga nempilo, amazinyo, ubomi, ikhefu ikhefu lokugula/lokufunda, ikhefu lokuphucula izifundo, imfundu, iiyure zomsebenzi, inqanaba lewonga longaphandle, njl. 15 |
| d. Umhlalaphantsi, ipenshoni – UkuFaneleka, ukubalwa kwasixa, amalungelo omhlalaphantsi, imiqathango yokuhlawulwa. 3 |
| e. Amalungelo anxulumene nokwenziwa komsebenzi 5 |
| f. Inshorensi – Impilo, IOD, nokunye. 2 |
| g. Imfundu yabaselula, Ulondolozo Iwabantwana 0 |
| h. Amawonga, Ukuvunywa 1 |

2. **Ubudlelane babanonxulumano** – Imibuzo, iinkxalabo, imiba okanye imibuzo phakathi kwabantu abanobudlelane (oko kukuthi abasebenzi abakumanqanaba aphezulu kakhulu, amacandelo ezifundo-abafundi, ikholwane-ikholwane, umfundsi-umfundsi).

- | |
|--|
| a. Eziphambili ngokubaluleka, iiNqobo, iiNkolelo – Ukungaboni ngaliso linye malunga noko kufanele ukuthathwa njengokubalulekileyo – njengokona kubaluleke kakhulu – isikakhulu kusuka kwiinkolelo ngentsulungeko yasemsebenzini nangokubanzi nje. 95 |
| b. Imbeko, Impatho – Ukubonakalisa ukuziphatha okungafanelekanga, ukungabakhathaleli abanye abantu, ubukrwada, ukungaqhukheki, njl. 100 |
| c. Intembeko, Ubulumko – Ukukrokrela ukuba abanye abanyanisekanga, nokuba umntu unqwenela kangakanani na ukunyaniseka, njl. 98 |

d.	Igama – Ifuthe elinokudalwa ngamarhe okanye nentlebendwane ngemiba yomsebenzi okanye ngomntu.	84
e.	Uqhagamshelwano – Umgangatho okanye kune nobungakanani boqhagamshelwano.	100
f.	Uvyelelo, Ubugwili – Ungcungcuthekiso, izoyikiso okanye kune nonyanzeliso.	68
g.	Okuphathelel kulwahlukano – Izimvo okanye iintethwana ezigwenxa nokuziphatha okubonwa kunokungabacingeli abanye abantu okanye ukunganyamezelani ngenxa yolwahlukano ngobubani, ezifana nolwahlukano ngobuhlanga, ngesini, ngobuzwe, ngokwesini esikhethwayo, ngokhubazeko, ngenkolo, PASS vs abahlohlhi, inqanaba, icandelo kwezemfundo.	93
h.	Impindezelo – Izenzo zempindezelo esuka kwizinto ezidlulileyo ezenziwayo okanye ezathethwayo okanye ekudizweni.	50
i.	Ubudlova – Obenzekayo okanye izoyikiso zokwenzakalisa.	11
j.	Imisebenzi, lishedyuli – Uku faneleka okanye ubulali kulwabiwo lwemisebenzi, umthamo womsebenzi olindelweyo.	56
k.	Ingxelo – Ingxelo okanye ulwamkeleko olubonakaliswayo, okanye iimpendulo ngengxelo enikiwego.	65
l.	Uvandlakanyo lokwenziwa komsebenzi/Uhlelo ngenqanaba - Ukwensiwa komsebenzi kuvandlakanyo olusesikweni okanye olungabophelelekanga kwimigaqo-nkqubo.	33
m.	Uhlelo ngokwamanqanaba – Ukwensiwa komsebenzi wokuhlohra kuvandlakanyo olusesikweni okanye olungabophelelekanga kwimigaqo- nkqubo.	24
n.	Imeko yesabe – Izimo, izithethe okanye iingqondo ezibokaliswayo kwisebe elo liluxanduva lwabaphathi okanye lwabahlohlhi.	62
o.	Imfezeko yokuphatha – Ulawulo lwesebe okanye lwegumbi lokufundela, ukusilela ekuqwalaselweni kwemiba.	58
p.	Ukungathobel – Ukwala ukwenza oko kuyalelwego.	26
q.	Imfezeko yokuziphatha – Uku faneleka, ukugcinwa kwexesha, iimfuneko, ezinye iindlela zokuphendula.	17
r.	Ukulingana kwempatho – Ukukhetha, omnye umntu okanye abanye abantu baphathwa kakuhle kunabanye.	48

3.	Ubudlelane boontangandini nobamakholwane – Imibuzo, iinkxalabo, imiba okanye imibuzo phakathi kwabantu abanobudlelane (umzkl umanejala-umsebenzi, umphathi-umfundu, icandelo lezifundo-umfundu, icandelo lezifundo-PASS, icandelo lezifundo/PASS-konikwe abangaphandle, ikholwane-ikholwane, umfundu-umfundu).	
a.	Eziphambili ngokubaluleka, iiNqobo, iiNkolelo – Ukungaboni ngaliso linye malunga noko kufanele ukuthathwa njengokubalulekileyo – njengokona kubaluleke kakhulu – isikakhulu kusuka kwiinkolelo ngentsulungeko yasemsebenzini nangokubanzi nje.	51
b.	Imbeko, Impatho – Ukubonakalisa ukuziphatha okungafanelekanga, ukungabakhathaleli abanye abantu, ubukrwada, ukungaqhuhheki, njil.	51
c.	Intembeko, Ubulumko – Ukuokrela ukuba abanye abanyanisekanga, nokuba umntu unqwenela kangakanani na ukunyaniseka, njil.	48
d.	Igama – Ifuthe elinokudalwa ngamarhe okanye nentlebendwane ngemiba yomsebenzi okanye nogomntu.	50
e.	Uqhagamshelwano – Umgangatho okanye kunye nobungakanani boqhagamshelwano.	52
f.	Uvuyelelo, Ubugwili – Ungcungcuthekiso, izoyikiso okanye kunye nonyanzeliso.	41
g.	kuphathelel kulwahlukano – Izimvo okanye iintethwana ezigwenxa nokuziphatha okubonwa kunokungabacingeli abanye abantu okanye ukunganyamezelani ngenxa yolwahlukano ngobubani, ezipha nolwahlukano ngobuhlanga, ngesini, ngobuzwe, ngokwesini esikhethwayo, ngokhubazeko, ngenkolo, PASS vs abahlohl, inqanaba, icandelo kwezemfundo.	45
h.	Impindezelو – Izenzo zempindezelo esuka kwizinto ezidlulileyo ezenziwayo okanye ezathethwayo okanye ekudizweni.	29
i.	Ubudlova – Obenzekayo okanye izoyikiso zokwenzakalisa.	14
j.	Imisebenzi, lishedyuli – Ukufanekala okanye ukuba nobulali kwemisebenzi, umthamo womsebenzi olindelwego.	36

4.	Ukuqhuba nophuhliso lwemisebenzi efundelweyo – Imibuzo, iinkxalabo, imiba okanye imibuzo malunga neenqubo zolawulo nezigqibo ngokuqala kunye nokuyeka emsebenzini nokuba ubandakanya ntoni na umsebenzi lowo (oko kukuthi ugayo lwabasebenzi, uhlobo nendawo yomsebenzi, ukhuseleko lomsebenzi nokuyeka).	
a.	linkqubo zezicelo zomsebenzi, ezokukhetha nezokugaya abasebenzi – linkqubo zokugaya nokukhetha abasebenzi, uququzelelo lwezicelo zomsebenzi, iingxelo ngezicelo zomsebenzi, ukuchonga abokubizelwa udliwano-ndlebo nemiqathango yokukhetha, ubulali basemsebenzini, izigqibo ezinembambano ezinxulumene nogayo nokukhethwa kwabasebenzi.	20
b.	Uhlelo nenkcazo yemisebenzi – linguqu nokungevani malunga neemfuno zomsebenzi, imisebenzi efanelekileyo.	16
c.	Ukusiwa komnye umsebenzi ungazifunelanga, Ukutshintshwa komsebenzi – Isaziso, ukukhethwa amalungelo/iintlawulo zokususwa okukodwa, ukususwa kumsebenzi wangaphambili, ukutshintshwa kwemisebenzi okungacelwanga.	10
d.	Ukhuseleko lwasikhundla-lwelungelo lokuhlala, Ukungacacisi – Ukhuseleko lwasikhundla okanye lwekhontrakthi, ubonelelo ngemiqathango yekhontrakthi enokhuseleko, ukuqhuba komsebenzi, oko kukuthi, ukunyuselwa, ukuqeshwa kwakhona, okanye ukuhlala kwingqesho.	17
e.	Ukuqhuba komsebenzi – Unyuselo oluceliwego (ad hominem), ukunyuselwa, ulandelewano, ukuqeshwa kwakhona, okanye ukuhlala kwingqesho.	20
f.	Ukubolekisana nobungakanani bexesha lomsebenzi – Ukungagqitywa okanye ukwandiselwia ixesha kakhlulu kwemisebenzi kwiimeko ezithile/kumazwe athile, unqongophalo lokusiwa kweminye imisebenzi okanye ukusiwa ungazifunelanga, isicelo sokusiwa kwenye indawo/kweminye imisebenzi/kwenye inxaxheba.	10
g.	Ukurhoxa – Inkxalabo malunga nokuziyekela neendlela zokuziyekela emsebenzini okanye malunga nokuba isiggibo esinjalo singavakaliswa njani na ngokufanelekileyo.	14
h.	Ukuyekiswa/Ukungaqeshwa kwakhona – Ukuphela kwekhontrakthi, ukungavuselwia kwekhontrakthi, ukuyekiswa okusisigxina kwiziko okunembambano.	15
i.	Ukuqeshwa kwakhona kwabasebenzi abayekayo okanye kwabathatha umhlaphantsi – Ukulahlekelwa ngamalungelo anelisayo okuhamba nokuqeshwa kwakhona kwabathatha umhlaphantsi, ukukhetha iintandane.	4
j.	Ukutshitshisa kwesithuba – Ukutshitshisa kwesithuba somntu othile.	11

k.	Uphuhliso lomsebenzi/Ukuqequesha/Uthantamiso – Imisebenzi ngemisebenzi yaseklasini, yasemsebenzini njengamathuba oqequesho nophuhliso.	8
l.	Umsebenzi osecaleni	5
m.	Ukusiwa kwenye indawo/Ukungafuneki	9
n.	Ingqesho yabafundi	6

5. **Ezomthetho, Ezemigaqo, Ezemali noThotyelo** – Imibuzo, iinkxalabo, imiba okanye imibuzo enokuthi ibeke iziko eli nabantu balo kumngcipheko ngokwasemthethweni (kwezemali, isohlwayo, njl.) ukuba ayithanga yaqwalaselwa, kubandakanya nemiba enxulumene nenkcitho, ubuqhetseba nongcungcuthekiso.

a.	Izenzo zolwaphulo-mthetho – Izoyikiso okanye izenzo zolwaphulo-mthetho ezicetywayo, eziqatshelwayo okanye ezihlela abantu, ubuqhetseba, ukunyiba iimbalo zabanye abantu.	23
b.	Izinto zoshishino nezemali ezenzekayo – Izenzo ezingafanelekanga zokusetyenziswa kakubi okanye zokudlakazelisa kweemali zeziko, izibonelelo, izinto zokusebenza nezilungiselelo zalo.	32
c.	Ubandezelo – Ukuziphatha okungamkelekanga ngezenzo, ngokuthetha, ngokubhala, ngeimeyili, ngezinto ezikwizishicileli-mazwi, ngeevidiyo, ngokwasemoyeni okanye ngokwesini, okunokuthi kudale imeko yokujongana ngezikhondo zamehlo nebanga uloyiko.	58
d.	Ucalu-calulo – Ukupathethwa ngendlela engafaniyo neyokupathethwa kwabanye okanye ukuchwethelwa bucala kwamanye amalungelo, umzekelo, isini, ubuhlanga, ubudala, ilizwe ovela kulo, inkolo, inqanaba, njl. (ukuba yinxene yoMthetho oyiEmployment Equity Act esisikhokhelo eMzantsi Afrika).	64
e.	Ukhubazeko, olwexeshana nolusisigxina, indawo yokuhlala efanelelekileyo – Ukongezelwa ixesha ezimviweni, ukubonelelwa ngetheknoloji encedisayo, iitoliki, okanye izincedisi zeBraille ezibandakanya nemibuzo ngemigaqo-nkqubo, njl. kubantu abakhubazekileyo.	5
f.	Ufikeleleko, Ufikelelo – UKususwa kwezithintelii, amathambekana aziindledlana ezithatha indawo yezitephu, izinyusi, njl.	11
g.	Amalungelo oyilo – Umzkl. llungelo lembalo nelungelo lento eyaqalwa ngothile ukwenziwa.	6

h.	Ukungadizwa nokukhuselwa kweenkcukacha – Ukukhupha okanye ukufikelela kwiinkcukacha zomntu okanye zeziko ezilihlebo nezingafanelanga kufikelelwa nguwonke-wonke.	11
i.	Ukonakaliswa kweempahla – Ukonakaliswa kvezinto zomntu, amatyala.	2
j.	Ityalal eentlawulo zokufunda, ikhontrakthi	17
k.	iVisa	5
l.	Ubudlelane obubodwa (Special relationships)	3

6. Ukhuseleko, Impilo neNdalo Esinqqongileyo – Imibuzo, iinkxalabo, imiba okanye imibuzo malunga nokhuseleko, impilo nemiba enxulumene nezibonelelo.

a.	Ukhuseleko – Ukhuseleko ngokwasemzimbeni, ingozi, ubalekiso kwiiimeko zengulo, ukufezekiswa kweemfuno zeyunivesiti nezesizwe ngokuphathelele kuqequesho ngokhuseleko nezixhobo zokhuseleko.	18
b.	limeko kwiindawo zomsebenzi/zokuhlala – Amaqondo obushushu, amavumba, ingxolo, indawo ekhoyo, izibane, njl.	9
c.	Ufaneleko lweendawo zokusebenzela – Ukumiseka kakuhle nangokufanelekileyo kweendawo ekusetyenzelwa kuzo.	10
d.	Ucoceko – limeko nezibonelelo zokuzithuma ejjolisiwe kuthintelo lwezifo.	0
e.	Ukhuselo – Izibane ezifanelekileyo kwiindawo zokumisa izithuthi, izixhobo zokubhaqa izinto zentsimbi/zenkencce, amadindala okhuselo, ukungafikeleleki lula kwezakhiwo kwabangaphandle.	8
f.	Ukusebenzela ekhaya, Amaxesha Anokuguqu-guqulwa – Ukukwazi ukusebenzela ekhaya okanye kwenye indawo ngenxa yokunyanelwa ngumsebenzi okanye yimeko yawo, umzkl. kwimeko yongxamiseko edalwe ngumntu okanye yindalo.	2
g.	Izixhobo zokhuseleko – Ukuftikelela kwizixhobo zokhuseleko okanye ukuzisebeniza, umzkl. isixhobo sokucima umlilo.	0
h.	Imigaqo-nkqubo yokusingqongileyo – Ukgandalwelwa kwemigaqo-nkqubo, ukungabi nabulali bayo, ukungasebenzi kakuhle, ukuxaka kwayo.	0
i.	Indubeko ehamba nomsebenzi nongqamaniseko lomsebenzi nobomi – Impilontle, indubeko yasemva kwengozi, ukhawulelwano nezehlo ezingxamisekileyo, indubeko yangaphakathi/yangaphandle, umzkl uqhawulo-mtshato, ukudubula, ukonga ogulayo, umenzakalo.	39
j.	Ukumisa izithuthi	1
k.	Ukusetyenziswa kweendawo	18

7. Imiba yeenkonzo/yolawulo –Imibuzo, iinkxalabo, imiba okanye imibuzo malunga neenkonzo okanye iiofisi zolawulo, kubandakanya nevela kwabangaphandle.

- | | |
|---|-----|
| a. Umgangatho wenkonzo – Zinikwa kakuhle kangakanani na iinkonzo, ukuchaneka okanye ukunaba kweenkukacha, ukwaziwa komsebenzi, njl. | 104 |
| b. Ukuphendula, Ukubanjwa kwexesha – Ixesha elithathwayo phambi kokuphendulwa komnxeba okanye phambi kokubuyela kobefowunile okanye ixesha elithathwayo phambi kokunkwia kwempendulo epheleleyo. | 94 |
| c. Izigqibo zolawulo notoliko, Ukusetyenziswa kwemigaqo – Ifuthe lezigqibo ezingezizo ezimalunga nokuziphatha, izigqibo malunga namaxesha okuphelelwia kwemigaqo-nkqubo nemida yayo, izigqibo malunga nezicelo zeenkonzo zokufundisa okanye nolawulo, umzkl uphambuko kumaxesha okuphelelwia kwemigaqo-nkqubo nemida yayo, izicelo zokubuyiselwa imali, izibheno okanye amarekhodi, njl. | 98 |
| d. lntlawulo nenkxaso-mali yokofunda - Ulawulo lweentlawulo zokufunda, abatyalayo, inkqubo yenkxaso-mali nokufaneleka ekuyinikweni. | 38 |
| e. Ukuziphatha kwabaniki beenkonzo – Indlela athethe ngayo umlawuli okanye umsebenzi nomnye umntu weyunivesiti, nomsebenzisi wenkonzo okanye_nabafundi, okanye indlela abaphathe ngayo, umzkl. ubukrwada, ukungabamameli okanye ukungabanyamezeli. | 45 |
| f. Ubukho bezifundo, Ukgugqiba isidanga ngexesha laso | 38 |
| g. Ukwamkelwa, Ukwamkelwa kwakhona noBhaliso, uQwalaselololwazi Iwangaphambil (RPL) iimviwo zeNBT, iirekhodi– abenza izidanga zokuqala. | 30 |
| h. Ukwamkelwa, Ukwamkelwa kwakhona noBhaliso – abenza izidanga ezilandela ezokuqala. | 14 |
| i. Ubonelelo lwabafundi nabasebenzi ngeendawo zokuhlala nobomi kwiindawo zokuhlala zabafundi | 14 |
| j. Ukyekiswa kwizifundo/ukungavuselelwa – inkqubo nokuphuma kwisicwangciso semfundu. | 14 |
| k. Ikhefu lezifundo nokungabikh – LOA nekhefu elilodwa. | 5 |
| l. DP/DPR – Ukuvunyelwa okanye ukungavunyelwa ukubhala iimviwo. | 6 |

8. Okuphathelele kwiZiko, kwiZicwangciso Eziliqili nakuMnqophiso:
Imibuzo, iinkxalabo, imiba okanye imibuzo ephathelele kwiziko lilonke
okanye kwinxenye yalo.

- a. **Okuphathelele kwizicwangciso eziliqili nakumnqophiso, ulawulo olucikizekileyo** – linqobo, izigqibo nezinto ezenziwayo ezinxulumene nokuba iziko liya ngaphi na, lisiya njani na. 53
- b. **UbuNkokeli noLawulo** – Umgangatho/izakhono zabalawuli kunye/ okanye nezigqibo zabalawuli/zeenkokeli, uqequesho oluphakanyiswayo, unikezelo Iwemisebenzi ngokutsha nohlengahlengiso locwangciso. 64
- c. **iGunya, Ukudlelwa indlala, Ukusetyenziswa kwamagunya ezikhundla,** – Ukungabikho kwegunya kwisikhundla okanye ukusetyenziswa kakubi kwalo ngulowo ukuso. 57
- d. **Uqhagamshelwano** – Isiquelatho soqhagamshelwano Iweziko nolweenkokeli, indlela olwenziwa ngayo, ixesha lokwenziwa kwalo, ifuthe lalo nobungakanani balo, umgangatho woqhagamshelwano malunga nemiba ebalulekileyo. 54
- e. **Ukucwangcisa ngokutsha nokufuduswa** – Imiba ephathelele kwimihlabo yocwangciso olucetywayo okanye olwenziweyo kunye/okanyenofuduso oluchaphazela onke amacandelo okanye loo macandelo aphambili kwiziko, umzkl. ukuncitshiswa, ukunikezelwa kwemisebenzi kwabangaphandle. 6
- f. **Umoya weziko** – Imiba ephathelele kwintsulungeko yendlela elisebenza ngayo iziko kunye/okanye nocikizeko lwayo. 29
- g. **Ulawulo Iwenguqu** – Ukwensiwa kweenguqu kwiziko, indlela ezithathwa ngayo nokuziqhelanisa nazo, umgangatho wobunkokeli ekuquuzeleleni iinguqu kwiziko. 35
- h. **Ucwangciso Iwezinto eziphambili ngokubaluleka kunye/okanye neNkxaso-mali** - limbambano malunga nocwangciso Iweendawo eziphambili ngokubaluleka kwiziko/kwisebe kunye/okanye nobonelelo Iwemisebenzi ngenkxaso-mali, ukufundisa xa kutivelekiswa nokweza uphando. 10
- i. **linkcukacha, iNdlela Yokusebenza, uToliko Iweziphumo** – limbambano zeenzululwazi malunga nokuhutywa kophando, ngeziphumo zalo notoliko lwazo nangeenkukacha ezithi zivele ngokuchaphazela imigaqo-nkqubo. 2
- j. **Imida yemisebenzi yamasebe yeziko, umhlaba** – limbambano ezimalunga nokuba ngaba leliphi na isebe/iziko elifanele ukwenza okanye ukukhokela ukwenziwa kowuphi na umsebenzi. 6

9. **iInqobo, iNtsulungeko neMigangatho** – Imibuzo, iinkxalabo, imiba okanye imibuzo malunga nobulali okanye iinqobo zeziko, irtsulungeko okanye/kunye nemigangatho yalo, ukusetyenziswa kwemigaqo-nkqubo nemigangatho kunye/ okanye neenqubo ezhamba nayo, okanye nemfuneko yokuba kuqlunqwe okanye kuhlaziye imigaqo-nkqubo, kunye/okanye nemigangatho.
- a. **Imigangatho yokuziphatha** – Ubulali, ukusebenza okanye ukusilela kwezikhokelo zokuziphatha, iinkqubo zolawulo kunye/okanye nemigaqo yokuziphatha, yokunyaniseka kwezemfundu, ukunyiba iimbalo, uMgaqo Wokuziphatha, unqzulwano lochaphazeleko, abatyalayo, njl. 25
- b. **linqobo neNkcubeko** – Imibuzo, iinkxalabo malunga neenqobo ezixabisekileyo okanye inkcubeko/indlela yokusebenza yeziko. 23
- c. **Ukuziphatha kwezenzululwazi, Intelekelelo** – Ukungaziphathi kakuhle kwezenzululwazi okanye kwezophando okanye izenzo ezigwenxa, umzkl. ububhali, ukunkwa kweziphumo ezigwenxa. 0
- d. **Imigaqo-nkqubo neenkqubo ezingabandakanywanga kwiinkalo ngokubanzi ku-1 ukuya ku-8** – Ubulali okanye ukungabikho komgaqo-nkqubo okanye ukungasetyenziswa komgaqo-nkqubo, ukungalandelwa komgaqo-nkqubo okanye imfuneko yohlaziyo lwavo, umzkl. Indlela yokunxiba efanelekileyo, ukusetyenziswa kweintanethi okanye kwestifowuni. 28

iTheyibhile 3

Ezi theyibhile zingentla apha zibonakalisa nje uluhlu lwemiba yonke eze nabatyeleti. Ngelixa amanani namanani-nkcazo ebonisa uhlolo olunye lwezinto ezenziwa yofisi, owona mzobo ubuvelisa cacileyo ubunzulu nobuntsompothi bemiba eziwa ngabatyeleti ngulowo uzotywa ngamabali neemeko zabo. Akanakuveliswa onke la mabali, njengoko ukwenza njalo kungakungxenga ubuhlebo bawo. Umzobo wemiba ekuye kweziwa nayo apha enyakeni ubonakalisa nje ngokubanzi ezi ngxaki zeyunivesiti zilandelayo:

Xa kuthelekisa nengxelo ka-2015, aphi ndiye ndavelisa iinkalo ezinemiba engaphaya kwama-40, kulo nyaka inkalo yoBudlelane babanoNxulumano inemiba

eli-100 phantsi "kweMbeko/kweMpatho" naphantsi "koQhagamshelwano". Ukuziphatha okungenambeko kubandakanya uvuyelelo. Kwesi sithuba kwaye kwangeniswa izikhalaizo ezithe gca zovuyelelo, kwaye loo nto yayivelile phantsi kwezindululo kwiingxelo ezimbini eidlulileyo. Ezi nkalo ziphantsi **kweyoBudlelane babanoNxulumano**, inkalo leyo esoloko inelona nani leenxalabo liphezulu.

Le nkalo ibandakanya iingxaki eziphakathi kwabasebenzi neemanejala/ nabafundi, nabaphathi; abasebenzi be-PASS nabahlohli; abafundi bezidanga zokuqala nabahlohli. Ezi ngxaki zibandakanya izikhalaizo ezinxulumene

nosilelo kuqhagamshelwano. Amaxa amaninzi ezi zikhala zo bezibandakanya ukuba umntu abaphantsi kwakhe abantu akabonakalisi kubenzela mbeko okanye ubaphatha kakubi. Ukungathembani bekuye kwakhankanya malunga nezigqibo ezichaphezel isiphelo somnye umntu, umzekelo, uvandlakanyo lokwenziwa komsebenzi okanye abafundi bezidanga ezilandela ezokuqala bekrokrela ukuba umsebenzi wabo awuzi kuqwalaselwa ngobulali. Isikakhulu, usilelo kuqhagamshelwano, ukunganikani mbeko nokungathembani, zibonakele zizezona nkxalabo zitshatshelyo kumasango eyunivesiti.

Oontangandini namakholwane:

Le yinkalo apho imiba iphakathi kwekholwane nekholwane aphantsi kohlobo lwabatyeleli olunye. Omnye wemiba ibithande ukuba yinkxalabo yokuba umhlohl othile osebenza phantsi komnye bungangaqinisekiswa ubugxina besikhundla sakhe ngenxa yobudlelane obungekho buhle phakathi kwabo.

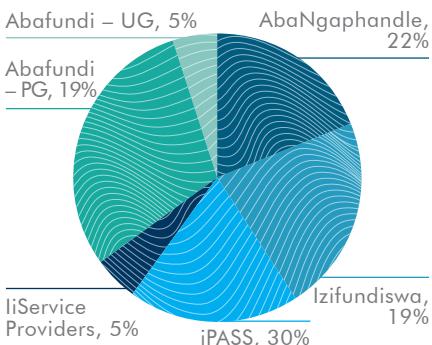
linkonzo noLawulo

Iyunivesiti liziko leenkonzo, apho abo banikwa iinkonzo ingabangaphakathi kunye nabangaphandle. Njengoko sele zikhankanyiwe ingxaki “yeNtembano noBulumko” “eyoLwahlukwano”, “iGama” kunye “noMgangatho weeNkonzo”, akumangalisi ukuba zombini ezi nkalo zibe namanani aphezulu.

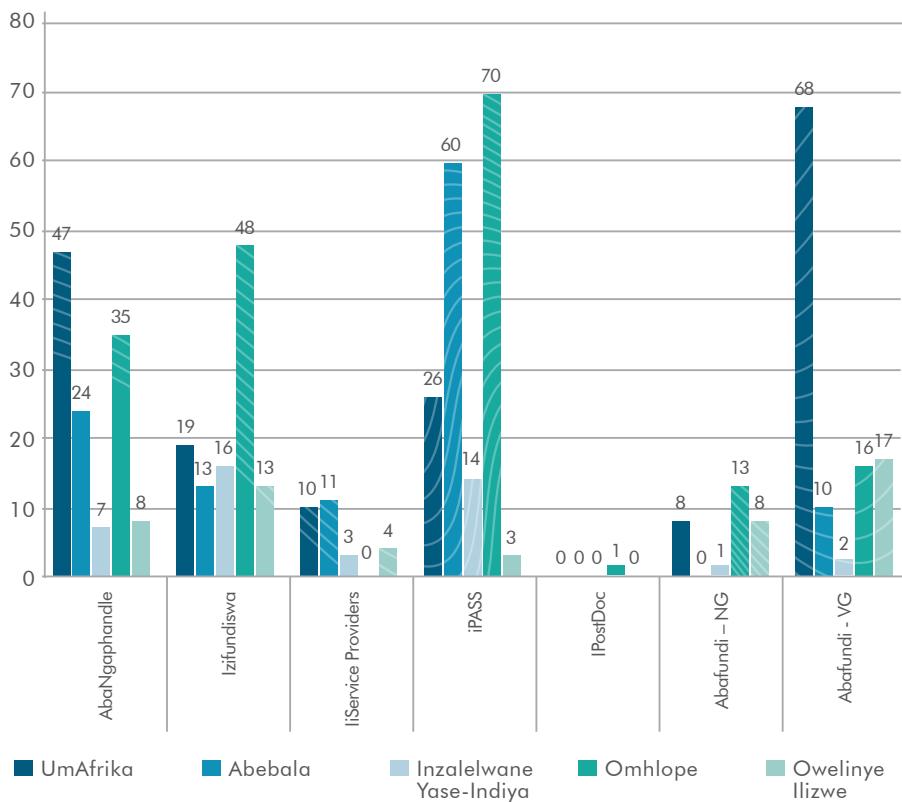
Ukuma kwabatyeleli

Ezi grafu zilandelayo zibonakalisa uluhlu lwamaqela abavela kuwo abo baye batyelela iOmbud kwesi sithuba senzelwa le ngxelo.

iGrafu 2



iGrafu 3: Ukuma kwabatyeleli



Okuqwelaselweyo

Le ngxelo ayifani nezinye zidlulileyo, kuba apha kule ngxelo kunyathelwa izehlo zoqhankqalazo ezibini ezizezi: #feesmustfall Phantsi ngeentlawulo zemfundo) kunye ne- #shackville. Ukunyuka kwamanani abatyeleli abavela ngaphandle kuthundezwe, isikakhulu zezi zehlo, kwaza ke phezu kwabafundi, amaqela achaphazelekayo afana namalungu eefemeli aye aqhamshelana nale ofisi ngezizathu ngezizathu, amanye efuna ingaciselo, amanye kolu qhagamshelo afuna nje ukuvakalisa imisindo yawo, ukukhalaza, ukuba imibuzo; maxa wambi amanye afuna nje ukunika iingcebiso malunga neengxaki ezinobuntsompothi. Ngelixa kwaye kwavakaliswa ukuba iyunivesiti ivaliwe iintsukwana, iofisi yam, njengezikolo lawulo longquzulwano, yahlala ivuliwe, ixakekile. Yaye yahlala iqwalaselana nezikhalazo ingakhethanga cala, nokuba zazivela phi na.

Umzekelo, apha ngaphakathi amanye amasebe aye aqhuba ngezifundo ngoku iyunivesiti isavaliveyo, ayamkela imisebenzi ivaliwe ilayibrari, amanye aqhuba ngokubhalisa iimvavanyo. Amanye aye ababizela emsebenzini abasebenzi baseziofisini, futhi anyanzelisa ukuba abo babengafumaneki mabaze kuthatha ikhefu lonyaka. Amasebe aye azicacisela iifemeli malunga neendlela ngeendlela zokuqhutywa kweemviwo, kodwa abantu beefemeli bafowunele le ofisi yam, besithi abahlohli akukho nto bayaziyo ngeziggibo ezithathiyewo. Abasebenzi baseziofisini nabahlohli baye baba nomthwalo womsebenzi wabo ophinda-phindeke kabini, kodwa baqhuba, kunzima kunjalo. Kwathi kwakubizwa amapolisa nabasebenzi bokhuseleko, abantu ngabantu bayibona ngeendlela ngeendlela loo nto; abanye bayifumanisa iyinto ebaqinisekisayo, abanye bayibona iyinto engaqhelekanga neyenzo umoya wonxunguphalo. Abanye abafundi baye benza neengxelo zokuphathwa gadalala ngamagosa okhuseleko angaphandle.

Ngeli xesha yayivaliwe iyunivesiti, abantu abaninzi ekukho kubo nabafundi bakudala, ngamanye amaxesha nabalizi, baye bawa emnxebeni bevakalisa izimvo malunga nesigqibo seyunesitesi esingundelle-mfutshane. Abanye abazali baye bathetha ngokuya kufunda kumazwe aphesheya kwabantwana babo, ngelixa abanye bathi bona bathetha nezfundiswa ezingabahlohli malunga nokusekwa kwezikolemfundo ephakamileyo elizimeleyo endaweni yokuhamba baye kufundisa kumaziko angaphandle.

Nakubeni izenzo zoqhankqalazo zakutsha nje zisaqhuba kwisithuba esingaphandle kwesi senzelwa le ngxelo, andingebi ndibambelela ngokunyanisekileyo kuxanduva lwalo msebenzi wam xa ndinokungazivalisi ezi zimvo zilandelayo.

Kwimeko yolahulo lwentando yesininzi, idemokrasi, abantu baye bakhetha ukuqhankqalaza okanye ukuhlala bengabandakanyeki; le nto ke ifanele ukuba ivunyelwe ukuba

yenzeke ngolu hlobo, futhi abantu abangazibandakanya bangavuyelew okanye bavalwe imilomo okanye benziwe ukuba bazine bengamakheswa, njengoko loo nto yandisa imisantsa kubantu beyunesiti.

Izenzo zoqhankqalazo akukho mfuneko yokuba zibe nobudlova. Ndathi ndakuyiphakamisa le ndawo, ndiyidibanisa neyamalungelo abanye abantu, abanye abafundi ababeqhankqalazo bathi babeqaliwe futhi babengakhuselekanga. Kambe ke, phantsi kwazo naziphi na iimeko ubudlova bona abamkelekanga.

Ngelixa iyunesiti iye yayiphucula iwebhusayithi yayo, yaza yenzela abasebenzi, abafundi nabafundi bakudala iimbalelwano ngeembalelwano, ezinye iifemeli zabafundi zaye zakhalazela

ukungazi ngokuqhubekayo. Kucacile ke ukuba ezinye iinzame zoqhagamshelwano zeyunesiti zange zibe nalo ifuthe ngokwakulindelekile.

Abanye abantu baye batsala iminxeba, besithi iyunesiti mayigxininise ngokhuseleko lwabo bafuna ukufunda, futhi xa kukho imfunko ibize namajoni. Kanti ke ngenx' enye abafundi abaninzi ababengabandakanyakanga kuqhankqalazo bathi nangona bekunxanelwe ukuqhuba ngezifundo zabo, umoya okhoyo eyunesiti ufana nomoya kafayayo.

Ngenxa yeengxelo zokungcungcuthekiswa ngamapolisa, ndaye ndaphakamisa ukuba zona mazisiwe kwiOmbud yamapolisa, ize yona i-UCT iqwalasele ezo zichaphazela amagosa okhuselo abucala.

Izindululo

- Ngoku bendiqulunqa ezi zindululo kule ngxelo ndiye ndaya kukroba kwezidlulileyo. Zonke iiOmbud kulindeleke ukuba zibe zizixhobo zokuzisa inguqu kuloo maziko zisebenza kuwo. Oku kwenziwa ngokunika ingxelo nokwenza izindululo kwiingxelo zonyaka. Iyunesiti iye yaba nobunwabu ekusebenziseni izindululo zam ezdilulileyo.
- Umgaquo-nkqubo malunga noVuyelelo usafanele ukuqukunjelwa. Liphinda-phinideke kabini inani lezikhalazo zovuyelelo kwesi sithuba senzelwa le ngxelo. Ekusileleni kwayo iyunesiti ekuqwalaseleni ingxaki yabavebenzi abavuyeleta abanye, ilahlekelwa ngabavebenzi ebekuya kuba lulutho ukubagcina, nangokungababoneleli abavebenzi ngokhuselo abafanele ukululindela.
- Kulo nyaka, okokuqala, ndiye ndafumana iingxelo zeengxaki ezinxulumene nooNjingalwazi asebengaphandle. Lo mcimbi ke ndisathetha ngawo ukuba bakhe bawuqwälasele.
- Ngo-2012, ndaye ndenza izindululo zokuba ukufa kwabafundi (ngokubanzi) makuqwalaselwe, yaza yenziwa loo nto. NgoEpreli 2016 u-VC (iNqununu) waye wakhupha umyalezo owodwa malunga nokuzibulala kwabafundi. Ayanomeka

amalinge eyunivesiti okuphanda ngakumbi ngalo mba, awokuququzelela ufikelelo kwinkxaso, nawokubazisa abantu beyunivesiti ngezibonelelo zoncedo nangeenqubo zeengcebiso zabafundi nabasebenzi. Kambe ke, njengokuba ngathi aya esiya ngokunyuka nje amazinga endubeko, lusafuneka uqwaliaselo olunzulu lwalo mba.

- Okunye okunxulumene neli nqaku lingentla apha, iofisi yeOmbud iyaqhuba ngokubona abatyeleli minyaka le, abaneenkxalabo ezinxulumene nezigulo zengqondo. Aba ke ngabafundi abaceba iindlela zokuzenzakalisa. Kananjalo ndiyifumene nemibuzo evela kumacandelo ezifundo nakubasebenzi malunga neendlela zokukhawulelana nabafundi abakwiimeko zendubeko. Ngokubona kwam ingathi ayenyuka amanani abafundi abakule meko.
- Kungayinceda iyunivesiti ukukhe izivandlkanye iinkqubo zayo ezisesikweni, ezifana nekomiti yophando lokuqala (Preliminary Investigations Committee/ PIC), ekuqwalaselweni kwemiba ephathelele ngakumbi kungcungcuthekiso ngokwesini (Sexual Harrassment), njengoko inxulumene nomthetho futhi ishiya amakhoba nabakhalazi benxunguphele ngakumbi ngenxa yobuceducedu bentswela-nkathalo ababubonayo kubaphathi. Kufuneka kukhangelwe amalungu anobungcali kule nkalo.
- Kudala ndimana ndiphakamisa imiba enxulumene nenguqu kumaxesha adlulileyo, kwaye kutshanje ndifumene imibuzo malunga nentsingiselo yopheliso lweengqondo zezithanga (decolonisation). Njengoko le ntetho inokuvela kwisicwangciso esiliqili sika- 2016 – 2020, kuya kufuneka ukuba iyunivesiti ibacacisele ibafundise abantu ngentsingiselo yale ntetho nokulindelekileyo kubo.
- I-UCT ikhuthazwa ukuba ikhe izivandlkanye iindlela ezilandelwayo kungoku nje kuqwalaselvo lweentlobo-ntlobo zongquzulwano nezeembambano (iSicwangciso esiliQili soLawulo loNgquzulwano), ezichaphazela iinjongo zamaqela, iindleko nezinye izinto ezifana nexesa, indubeko yabantu, nezinye iziphumo zongquzulwano, ngokuthi ibonelele ngoqequesho kulawulo longquzulwano, izakhono zobudlelane nabanye abantu, khona ukuze kukwazeke ukuqhuba iincoko ezinzima nabaphathi, neemanejala nabanye abanenxaxheba yokuvandlkanya.
- Umgaqo-nkqubo okhoyo wekhefu lokungabikho akuziqwalaseli iimfuno zekhefu elifutshane. Iyunivesiti kungayinceda ukuqwalasela uhlobo lwekhefu oluyi- "Excused Leave Policy" olunowanceda amacandelo ezifundo ekusebenziseni ubulali kwizicelo ezinjalo.
- Iofisi yeUniversity Proctor isenokufuna ukulinganisa inkqubo yenkondu yoMzantsi Afrika ethi yona iyidlulisele "kulamlo lothethathethwano olwawayanyaniswe neenkundla", eminye imiba njalo ilukhawulezise usombululo lwayo, iwuphungule nomthwalo, incede nasekusindisweni kwezinto zokusebenza. I-UCT ineqela labalamli abanaso esi saksono. Kunganceda kanti nokujonga nezinye iindlela zezohlwayo (ezifana neefayini) kubafundi abasele besecicini lokuzigqiba izifundo zabo okanye abangasekho apha emasangweni eyunivesiti.

Okunye okwenzewa yile ofisi

Ukuphumela ngaphandle:

Ngobambiswano ne-IOA neSebe leMfundu ePhakamileyo, iOmbud yaye yaququzelela inkomfa yoqequesho lweeOmbud ngoNovemba 2015. UKusukela kumhla wama-28 Septemba 2015 ukuya kowokuqala Oktobha 2015 kwaye kwaqhutwy izifundo ezibini zoqequesho lwe-IOA ziiOmbud ezine eziqequeshwem kumazwe ehlabathi angaphandle. IOmbud yaba lilungu lesihlanu labahlohlhi beziifundo. Isifundo sokuqala sanyathela inkalo yeFoundations of Organisational Ombudsing, saza esesibini sona sanyathela kwinkalo yeNext Steps. Eli linge laba nesiphumo sokuqequeshwem kwabathathi-nxeba abangama-20 ngabaqequeshi be-IOA abavela e-USA, eFransi, naseMzantsi Afrika, yona ke imelwe yiOmbud yase-UCT.

NgoEpreli 2016, iOmbud yaye yaya kwinkomfa ye-IOA eSeattle, Washington (USA), njengoza kwenza intetho noza kuba ngumthathi-nxaxheba. Yenza intetho yayo kwiPecha Kucha¹, yaza ke yawongwa

ngegalelo layo njengosihlalo weKomiti yoMmandla weAfrika.

Ngomhla wama-28 Julai 2015, iOmbud yaba ngumququzeleli kwindibano yabafundi kwiYunivesiti yaseStellenbosch, ikunye noGqr Birgit Schreiber. Le ndibano yayilithuba leqela elisebenzayo lokuba linike ingxelo malunga nesimbo sobudlwengu (rape culture) kumasango eyunivesiti.

Ngomhla we-12 Oktobha 2015, iOmbud yaye yenza intetho eneshlolo esithi "Leading from the Balcony" kwindibano ye-UN Leaders Programme eyayiqhutielwa eRiver Club.

Apha enyakeni iOmbud yaye yaba neendibano neeOmbud nababhalisi (registrars) beeyunivesiti abaninzi nabanye abasebenzi abajongene nezikhalazo kwiunivesiti zaseMzantsi Afrika ngenjongo yokubancedisa kuqulunqo lwezicwangciso zabo zokuseka iiofisi zeeOmbud okanye zokuphucula iinkonzo zeziOmbud.

Ziyaqhuba izicwangciso zokudibana ubuso ngobuso neeOmbud zeziyne iiyunivesiti kwindibano yocweyo (workshop) yosuku olunye ngenjongo yokuxoxa ngemiba eqhubekayo kungoku nje kwiunivesiti zaseMzantsi Afrika.

1 PechaKucha yindlela elula yokwenza intetho-nkcazo apho ubonisa imifanekiso engama-20 imizuzwana engama-20. Le mifanekiso iyazihambelo ngokwayo, uze wena uthethe uhamba nayo.

IOmbud yaye yadibana neOmbud entsha yeNkonzo yaMapolisa oMzantsi Afrika (South African Police Service) ngenjongo yokuseka amakhonkoqo qhagamshelwano nayo njengohlobo anoqhagamshelwano ngalo neeOmbud zamanye amacandelo kweli, kubandakanya iOmbud yeSixeko saseKapa neofisi yoMkhulusi woLuntu.

IOmbud yaye yachophela iindibano zocwego neembizo zamaqela ngamaqela apha kumasango eyunivesiti ngelokuwancedisa ekukhawulelaneni nemiba engxamisekileyo.

IOmbud yaye yenza iintetho-nkcazo ezilithoba ngeofisi yeOmbud yase-- UCT nangenxaxheba yayo kumaqela ngamaqela apha eyunivesiti.

IOmbud iye yabonelela ngenkonzo efikeleleka lula nakwabakwizakhiwo

zeyunivesiti ezingaphandle ngokuthi isebenzele nakwiofisi eseGraduate School of Business (GSB) Campus, eHiddingh, naseHealth Sciences, qho ngenyanga okanye emva kweenyanga ezimbini.Ukuza kuthi ga ngoku inkonzo yase-GSB ingathi yeyona iqhuba kakuhle kakhulu.

IOmbud yaye yatyelwa nguPaulyn Marrinan waselreland ngelokuxoxa ngomsebenzi weeOmbud kumazwe ngamazwe. UNksz Marrinan yiOmbud yokuqala yoMkhosi woKhuselo waselreland (2005 – 2012), ukwa yeyokuqala kwicandelo leeinshoreensi elreland (1992-1998), umseki/ umnxibeelanisi weConflict and Dispute Resolution Studies, ISE, Trinity College, eDublin University. Ukwa yiAdjunct Professor yeMediation & ADR Studies (2000 – 2014).



Ukusuka kwisihlalo esiphambili ukuya kwestisemva, ekhohlo ukuya ekunene:
Mandla Sifumba,
Lee Twyman,
Mokubung Nkomo,
Zetu Makamandela-
Mguqulwa, Vuyokazi
Ntloko, Thomas
Zgambo, Edward
Lambani, Shirley
Serepong, Carin
Booyse, Emily Mabote,
Mavuso Msimang,

Sello Legodi, Temba Matanzima, Leon Wessels, Ephraim Motsekoe, Dinkie Dube, Maletsatsi Wotini, Nazeema Mohamed, Wayne Blair, Hendrick Croucamp, Kemi Behari, Mpho Matjila, Julian Sonn, Sduduzo Gumede. Abafakelelweyo: Lynne Chaillat, Michael Somniso.

Elokuqukumbela

Kuluvuyo kum ukwenza ilizwi lombulelo kubantu abaninzi apha kumasango eyunivesiti abaphendule kakuhle kakhulu kwimibuzo Yam nakwizindululo malunga nokunceda umfundi, umzali okanye umsebenzi. Baninzi abantu e-UCT abanomdla ekuncedeni kwiimeko zobhideko, ezokutyhafiseka okanye kwiingxaki anokuthi ubani ajongane nazo. Amaxesha amaninzi iOmbud likhonco phakathi komtyeleti nesisombululo esifumaneka kwenye indawo kwalapha eyunivesiti. Le ofisi inceda ekususeni imisantsa ethi idaleke lula kwiyunivesiti engange-UCT. Abantu baseyunivesiti banaso isakhono sokuseka imeko yasemsebenzini nasezifundweni enobulali.

Ndibamba ngazibini ngethuba lokuba ndikhonze iyunivesiti kwesi sikhundla.

iSihlomelelo A

UGUNYAZISO

IOFISI YEOMBUD YEYUNIVESITI YASEKAPA

1. Intshayelelo noXanduva

IOfisi yeOmbud yeYunivesiti yaseKapa yaye yasekwa ngo-2011 ngenjongo yokubonakalisa ukuzinikela kwayo ekuphathweni kwabo bonke abantu beyunivesiti le ngobulungisa, ngobulali nangokulunganayo.

Uxanduva lwayo kukubonelela bonke abantu beyunivesiti le (bonke abasebenzi; abafundi abasekhoyo nabo sebemkayo; abatyeleli beyunivesiti nabaneekhontrakthi nayo) ngenkonzo yosombulo lweembambano ngendlela ekhululekileyo nje, engabophelelekanga kwimiqathango yemithetho ewisiwego okanye kwimigaqo-nkqubo emiselwego, inkonzo leyo esekelwe phezu kweenqobo zobulali. IOfisi yeOmbud ingaphandle kwizigqeba zeyunivesiti zemfundo nolawulo. Isisigqeba esingenacala, esizimeleyo, esisebenza ngokukhululekileyo nje nesingayidiziyo imicimbi yabatyeleli, esiquuzelela usombululo olunobulali kwiinkxalabo neengxaki ezithe zaveliswa nguye nawuphi na umntu walapha eyunivesiti.

2. liNjongo neMida yeeNkonzo

Eyona nxaxheba iphambili yale Ofisi kukuba ifumanekе njengesigqeba

esingenacala sokuvandlakanya zonke izigqibo nezinto ezenziwego phakathi kwemida yamagunya eyunivesiti le.

IOmbud ijolisa ekuboneleleni ngemeko apha kungakhethwa cala, engayidiziyo imicimbi ezisiwego, nezimeleyo, apha kunokuthi kuziswe khona izikhala, iinkxalabo ngezinto ekuthiwa zensiwe okanye azenziwa kune nazo naziphi na iingxaki abathe badibana nazo abantu beyunivesiti le.

IOfisi yeOmbud yenza imisebenzi ngemisebenzi eyahlukenyero. Le misebenzi ke ibandakanya ukumamela abantu nokubonelela ngendawo ekhuselekileyo abanokuya kuphalaza kuyo iingxaki zabo ngokukhululekileyo, ibancede ekucaciseni iinkxalabo abanazo ibacebise nangeendlela abanokukhetha kuzo ekukhawulelaneni nezo nkxalabo, ibacacisele nemigaqo-nkqubo yeyunivesiti neenkqubo zayo, ibazise nangezinye iofisi abanokuya kuzo, ibancedise abatyeleli nasekufundeni iindlela zokuzinceda, iqwalasele imiba ngokuthi iqokelele iinkcukacha igaye nezimvo zabanye abantu isebezise nothethwano namacala lawo anembambano. Kananjalo, iOfisi yeOmbud ikwasebenza njengovimba

wokudimbaza iinkukacha ibonelele iyunivesiti le nangobungcali bokusombulula iimbambano. Ikwanguye nomthundezi wokuziswa kwenguqu apha eyunivesiti.

IOfisi yeOmbud incedisa nakwimisebenzi yophando neyezibheno esesikweni eqhubekayo apha eYunivesiti kungoku nje, nangona ingayithatheli kuyo le misebenzi. Ukusetyenziswa kwale ofisi kungokuzithandela. Ofisi yeOmbud inika ingxelo ngeendlela zokuhamba kwezinto ngokubanzi nje, ize ke yenze nezindululo malunga nokutshintshwa kweenkqubo xa kukho imfuneko yoko ngaphandle kokudiza iinkukacha ezingafanelanga kudizwa.

3. Ukwensiwa kweNgxelo

IOmbud yenza ingxelo kwiKhansile yeYunivesiti ngosihlalo weKhansile. Ingxelo ebhaliwego ingeniswa qho ngonyaka kwiKhansile ngoSihlalo ngaloo mhla kuthe kwavunyelwana ngawo yiKhansile. IOfisi yeOmbud isebezena ngokuzimeleyo ngokuphathelele kuqwalselo lomcimbi nakulawulo lwemiba, kodwa ke ngokuphathelele kwinkalo yolawulo nakuhlahlo-mali ingxelo iyenza kwiNqununu yeYunivesiti. Ekufezekiseni imisebenzi yayo iOfisi yeOmbud iya kuba nohlahlo-mali elwabelwego, indawo yokusebenzela eyaneleyo nekusebenzekayo kuyo kwakunye nezilungiselelo ezikwaneleyo ukuba ikwazi ukukhawulelana neemfuno zayo zokusebenza isebenzele uphuhliso

lobungcali. IOmbud iya kuthi gqolo ukunika iNqununu yeYunivesiti namanye amalungu eqelaleenkokeli ingxelo, ngelixa ibulondolozayo ubuhlebo, ngeenjongo zokuwazisa ngeentloblo zemiba nangeendlela zokuhamba kwezinto, ezithi zifikelele ezindlebeni zeOmbud, ze ke icacise nokuba ezo nkukacha zinafuthe lini na ibe ke seyivakalisa neziphakamiso zayo ngazo.

4. IMigangatho neNtsulungeko yaseMsebenzini

IOfisi yeOmbud iya kuthi inamathele kwiMigaqo yeNtsulungeko yaseMsebenzini neMigangatho yokuSebenza (Code of Ethics and Standards of Practice) yoMbutho oyilInternational Ombudsman Association (IOA). Lo mqaqo ubeka ukuba IOmbud iya kusebenza ngokungaxhomekekanga kwiziko layo, ayisayi kuyidiza imiba kwaye ayisayi kukhetha cala, futhi nemihlabo yayo yokusebenza kweenkonzo zayo iya kuyigcina kwimeko yokukhululeka okungalawulwa yimigaqo-nkqubo esesikweni ekusonjululweni kweembambano. IMigangatho, uMgaqo neeNdlela zokuSebenza eziCikizekileyo ze-IOA ziyanbubeka ubuncinane bemigangatho, kwaye iOfisi yeOmbud iya kuthi ngalo lonke ixesha isoloko izamela ukuba isebeenze "ngeazona ndlela zokusebenza zicikizekileyo" nokuziqwalasela ngenzondelelo iimfuno zabo bonke abachaphazelekayo. IOmbud iya kuthi imisele iinkqubo ezingajika-jikiyo iinkqubo ezo eziya kuthi zifumaneneke xa umntu ethe wazicela. IOmbud iya kuthi iyibhenze indlela ehamba ngayo inkonzo

yayo engadiziyo, ezimeleyo nengakhethi cala ngokusebenzisa izinto zobhengezo, iwebhusayithi nemibhalo exhonywe emadongeni, ize kananjalo inike umtyeleti ngamnye ikopi yeMigangatho.

A. **Ukuzimela**

Ukuzimela kuyimfuneko ekusebenzeni ngempumelelo kweOfisi yeOmbud. IOfisi yeOmbud iya kukhululeka, kwaye iya kubonwa njengethululekileyo kungenelelo oluphazamisayo ekwenzensi kwayo imisebenzi yayo. Oku kuzimela kufezekiswa kakhulu ngendlela emiswe ngayo inkubo yokwenziwa kwengxelo, ngokungabi nacala, nangokwamkelwa liziko nangokuhlonitshwa kwenxaxheba yayo ezimeleyo. Ngenjongo yokuqinisekisa ukuqwalaselwa kwezinto ngobunjalo bazo, iOfisi yeOmbud iya kusebenza ngokungaxhomekekanga kwiziphathamandla zolawulo. Oku ke kubandakanya nokungadizwa kweenkcukacha zemiba eye yaxoxwa kwiOfisi yeOmbud naye nabani kwzikolo eli, kubandakanya nalowo mntu yenziwa kuye ingxelo yiOfisi yeOmbud.

B. **Ubuhlebo**

IOfisi yeOmbud iba noqhagamshelwano nabo bafuna uncedo olungazi kudizwa, kwaye ke ithatha onke amanyathelo enokuwathatha okugcina obu buhlebo. IOmbud ayibadizi, kwaye akufuneki nokuba icelwe

ukuba idize amagama abo bantu bathe baqhagamshelana nayo. Uqhagamshelwano phakathi kweOmbud nabanye (uqhagamshelwano olo oluthe lwenze ka ngexesa isenza umsebenzi wesi sikhundla) luthathwa ngokuba ngumba ongafanelanga kudizwa. Ngumba ofanele ukuba phakathi kweOmbud neOfisi yakhe, ingenguye nawuphi na omnye ochaphazelekayo kuwo. Abanye abantu abakwazi ukuba bangakhe benze unyeniso kulo mmiselo. Apho kunokwenziwa uphambuko kule mbophelelo yobuhlebo kukwimeko apho iOmbud ibona ukuba kungabakho umngcipheko wengozi kubomi bomntu. IOmbud ayinakho ukuba ingacelwa ukuba inike ubungqina kwisigqeba esichophela amatyala seYunivesiti kuwo nawuphi na umba ethe yaba nolwazi ngawo ngenxa yomsebenzi wayo. IYunivesiti iya kuzamela ukuba iyikhusele iOmbud ekubeni ikhutshelwe isamani yokunika ubungqina ngabanye abantu, apha ngaphakathi naphaya ngaphandle kweyunivesiti.

C. **Ukungakhethi cala**

IOfisi yeOmbud ayisayi kuthatha cala kulo naluphi na unqquzulwano, imbambano okanye umba, koko iya kuthi iOfisi yeOmbud iyiqwälasele imicimbi neenkxalabo zabo bonke abo bachaphazelekayo ngomoya wokungakhethi cala ngenjongo yokuququzelela uqhagamshelwano neyokunceda loo maqela ekubeni

afikelele kwizivumelwano ezanelisa macala nezinobulali nolingano nezihambelanayo nemigaqo-nkqubo yeYunivesiti.

D. *Ukungabopheleleki kwimigaqo-nkqubo*

IOmbud isebenza ngokungabophelelekanga kwimigaqo-nkqubo nemithetho neenkqubo ezimiselweyo nangendlela engafakwayo kumarekhodi, kwaye iya kuba sisisele ekuxhanyulwa kuso iinkonzo zosombululo lweembambano olungabophelelekanga kwimigaqo-nkqubo, kwimithetho nakwinkqubo ezimiselweyo. IOfisi yeOmbud ayisayi kuphanda, ayisayi kulamla, ayisayi kugweba, okanye ayisayi kuthi, ngayo nayiphi na indlela, ithathe inxaxheba kuyo nayiphi na inkqubo esesikweni okanye inyathelo elithathwayo apha ngaphakathi okanye phaya ngaphandle. Nanini apho kunokwenzeka IOfisi yeOmbud ya kuthi izamele ukufumana indlela yokusombulula ingxaki phaya kwelona nqanaba lisezantsi apha kwzikolo eli. IOfisi yeOmbud ayiyigcineli amarekhodi imicimbi ethe yayiqwalasela iYunivesiti le. Ukusetyenziswa kweOfisi yeOmbud kuya kusoloko kungokuzithandela, kungesosinyanzelo kuyo nayiphi na imbambano okanye umgaqo-nkqubo weYunivesiti le.

5. *IMihlaba engangeniyo kuyo, iGunya noNyino IweOfisi yeOmbud*

A. *iGunya leOfisi yeOmbud*

i. *Ukuqalisa uPhando Olungenabuceducedu baMigaqo*

IOmbud iya kuba negunya lokwenza uphando ngendlela ekhululekileyo kubuceducedu bemigaqo nemithetho ngawo nawuphi na umba ochaphazela abantu beYunivesiti le. Ngoko ke IOmbud isenokuthi isungule uphando olungabophelelekanga kubuceducedu bemigaqo-nkqubo ngayo nayiphi na imiba eziswa kuyo.

ii. *Ufikeleleko Iweenkcukacha*

IOmbud isenokuthi icele ukuba ikwazi ukufikelela kwiinkcukacha ezichaphazela iinkxalabo zabatyeleli ezikwiifayili nakwiifofisi zeYunivesiti, kwaye iya kubuthathela ingqalelo ubuhlebo bezo nkukacha. Izicelo zeOmbud zokufikelela kwiinkcukacha kufuneka ziqwälaselwe ngokukhawuleza kangangoko ngamasebe eyunivesiti.

iii. *Ukurhoxiswa kwenxaxheba kwimicimbi*

IOfisi yeOmbud isenokuthi yale ukwenza uphando ngawo nawuphi na umba okanye isenokuthi irhoe kumba othile xa IOmbud inenkolo yokuba ayifanelekanga ukuba ithathe inxaxheba kuwo, ngaso nasiphi na isizathu.

iv. Uphefumelwano nabatyeleli

IOfisi yeOmbud inegunya lokuphefumelana nomtyeleti malunga neendlela anokukhetha kuzo, ezibandakanya nazo zombini iinkqubo: engenabucededu bamigaqo-nkqubo naleyo ihamba ngokusesikweni lemitetho nemigaqo-nkqubo. Kambe ke, iOfisi yeOmbud ayisayi kuba nalo igunya elipheleleyo lokuwisa isigwebo okanye lokunyanelisa okanye lokutshintsha umgaqo-nkqubo, umthetho okanye inkqubo.

v. Ufikelelo kwiiNgcali zoMthetho

IOfisi yeOmbud isenokuthi ngamanyi amaxesha ifune ingcebiso yomthetho okanye yobunye ubungcali, khona ukuze ikwazi ukuyifezekisa imisebenzi yayo. IOfisi yeOmbud isenokuthi inikwe ingcebiso yomthetho yeggwetha elizimeleyo nelingadibanganaga neYunivesiti le xa ithe yayicela, iimpepha, okanye ubungqina obuphathelele kuwo nawuphi na umcimbi othathelwe amanyathelo omthetho okanye nayiphi na inkqubo esesikweni, okanye kwimeko apho kuvela ungquzulwano lweenjongo phakathi kweOfisi yeOmbud nezipathamandla zeYunivesiti.

B. Unyino kuMagunya eOfisi yeOmbud

i. Ukufumana iSaziso seYunivesiti

Uqhagamshelwano neOfisi yeOmbud alusayi kuba sisaziso

esiya kwiYunivesiti. IOfisi yeOmbud iyayibhengeza into yokuba ayinayo inxaxheba yokwamkela izaziso zeYunivesiti. Ukuba umntu osebenzisa iOfisi yeOmbud ufunu ukunika iYunivesiti isaziso malunga nemeko ethile, okanye uneenkukacha anqwenela ukuba zinikwe iYunivesiti, iOmbud iya kuthi imenzele ingcaciso loo mntu, khona ukuze ke loo mntu akwenze oko ngokwakhe. Kwiimeko ezinqabe kakhulu iOfisi yeOmbud, kunokwenzeka ukuba inyanzeleke ukuba iyazise iYunivesiti. Oku ke kuya kwenzeka kuphela xa ngaba ayikho enye indlela efanelekileyo ekunokwensiwa ngayo.

ii. Izivumelwano neMibutho yaBasebenzi (Collective Bargaining Agreements)

IOfisi yeOmbud ayisayi kuwalasela nayiphi na imicimbi esukela kwisivumelwano nemibutho yabasebenzi ("CBA"), ngaphandle kokuba oko kuyavunyelwa linqaku elikhoyo elibaliwego kwi-CBA leyo. Lenoto ke ithetha ukuthi, nakubeni iOfisi yeOmbud inokuwanika inkonzo amalungu ombutho wabasebenzi, ezo nkondo azinakho ukuba zingabandakanya nemiba eselete inyathelwe kwi-CBA. IOfisi yeOmbud ingasebenza namalungu ombutho wabasebenzi malunga nayo yonke eminye imiba engabandakanywanga kwiikhontrakthi, imiba efana noqhamshelwano nabanye abasebenzi.

iii. Inkqubo Eziserekwi noPhando

!Ofisi yeOmbud ayinakuqhuba nalo naluphi na uphando olusesekweni. Abasebenzi beOfisi yeOmbud abasayi kuthatha nxaxheba kwiinkqubo zoqwalaselwa lweembambano okanye kwizikhalaizo okanye amatyala eziigqebea ngaphandle egameni leOfisi yeOmbud okanye leYunivesiti. !Ofisi yeOmbud ibonelela ngenye indlela yosombululo lweembambano.

iv. Ukugcinwa kwaMarekhodi

!Ofisi yeOmbud ayigcini marekhodi. Amanqawanda aye abhalwa ngethuba bekuqwalaselwa umcimbi, ukuba akhona, aye atshatyalaliswe ngamaxesha athile emva kokuba usongiwe umcimbi lowo. Zonke izinto eziqulathe iinkukacha eziphathelene kumcimbi othile kufuneka zigcinwe ngokhuseleko kwindawo enokhuseleko, zize ke zitshatyalaliswe usakuba usongiwe umcimbi lowo. !Ombud isenokuthi izigcine iinkukacha zamanani-nckukacha ezingelohlebo ezinokuthi ziyingcede ekwenzeni ingxelo ngendlela yokuhamba kwezinto nasekunikeni indlela.

v. Ubuthetheleli neeNgxaki zaseMoyeni

!Ofisi yeOmbud ayisayi kuba ngumthetheleli walo naliphi na icala kwimbambano, futhi ayisayi kumela iziphathamandla okanye abatyeleli beofisi yayo. Kananjalo iOfisi yeOmbud ayiboneleli nconcedo lwezomthetho okanye lweengxaki zasemoyeni.

vi. Izigwebo zeMicimbi (Adjudication of Issues)

!Ofisi yeOmbud ayisayi kuba nelungelo lokuba ngumgwebi okanye lokunyanzelisa ngeendlela zokulungisa, lokunyanzelisa imigaqo-nkqubo okanye lokwenza utshintsho lwemigaqo-nkqubo okanye lwemithetho.

vii. Ungquzulwano lweenjongo

!Ombud iya kukucezelu ukubandakanyeka kwimeko aphi kukho ungquzulwano lweenjongo. Ungquzulwano lweenjongo luye lwenzeke xa uchaphazeleko, olukhoyo okanye olucingelwayo, lweOmbud lungenanto yakwenza nomsebenzi wayo, lunokuba ngaphezulu okanye lunokukhuphisana nokuzinikezelu kwayo ekungakhethini cala okanye nemeko yokuzimela kweOmbud. Kwimeko yongquzulwano lweenjongo, olukhoyo okanye olucingelwayo, iOmbud kufuneka ithathe onke amanyathelo ayimfuneko okuludiza okanye okulucezelu.

C. **Ukuziphindezela kwiOmbud okanye kuBasebenzisi beeNkonzo**

1. Onke amalungu amaqela anikwa inkonzo yiOfisi yeOmbud aya kuba nelungelo lokuba eze kuthethana neOfisi yeOmbud engenaloyiko lwempindezelo.
 2. IOfisi yeOmbud kufuneka ikhuselwe kwimpindezelo (efana nokuvalwa kweOfisi okanye ukukhutshwa kweOmbud, okanye ukucuthwa kohlahlo-mali lweOmbud okanye kwezinye izilungiselelo) nguye nawuphi na umntu ekunokuthi kanti kukhalazwa ngaye okanye kwenziwa uphando ngaye.
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limbalo Ezisetyenzisiweyo

1. IOA Standards of Practice
2. IOA Code of Ethics
3. IOA Best Practices: A Supplement to IOA's Standards of Practice

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